REND LAKE COLLEGE BOARD OF TRUSTEES MEETING

November 18, 2025 6:30 PM Rend Lake College – Event Center 468 N Ken Gray Parkway Ina, IL 62846

Page No.

- I. Call to Order
- II. Truth in Taxation Hearing
- III. Roll Call
- IV. General Information

A. Announcements

- Wednesday-Thursday, November 19 & 20, 2025 11am-1pm both days Thanksgiving Meal for Students, Staff, and Faculty PDA – Student Center
- Monday, December 1, 2025; 6:30pm-9pm Winter Concert Theater
- Thursday, December 4, 2025; 6pm-9pm RLC Foundation 46th Annual Dinner Event Center
- Tuesday, December 9, 2025; 6:30pm RLC Board of Trustees Meeting Event Center
- Saturday-Thursday, December 6-11, 2025
 Fall 2025 Semester Exams
 All Campuses
- Friday, December 12, 2025; 11am-1pm RLC Christmas Party (offices closed during party) Event Center

- 7. Monday, January 12, 2026
 First Day of Spring 2026 Classes
 All Campuses
- Thursday, February 5, 2026; 12pm
 RLC Foundation Board of Directors Meeting
 Student Center PDA
- Tuesday, February 10, 2026; 3pm-4:30pm
 RLC Foundation High Tea
 Event Center
- V. Executive Session The Board may go into closed session pursuant to Section 2(c)(1)(9)(11)(21) of the Open Meetings Act.

Subsection (1) appointment, employment, and compensation of specific employees; (9) student discipline; (11) litigation; (21) discussion of executive session minutes

VI. Resume Open Meeting

VII. Approval of Consent Agenda

Consent Items are marked with an asterisk (*)

VIII. Approval of Minutes of the:

October 14, 2025 Executive Session*
October 14, 2025 Board of Trustees Meeting*
November 08, 2025 Annual Board Retreat Meeting*

IX. New Business

02

10

18

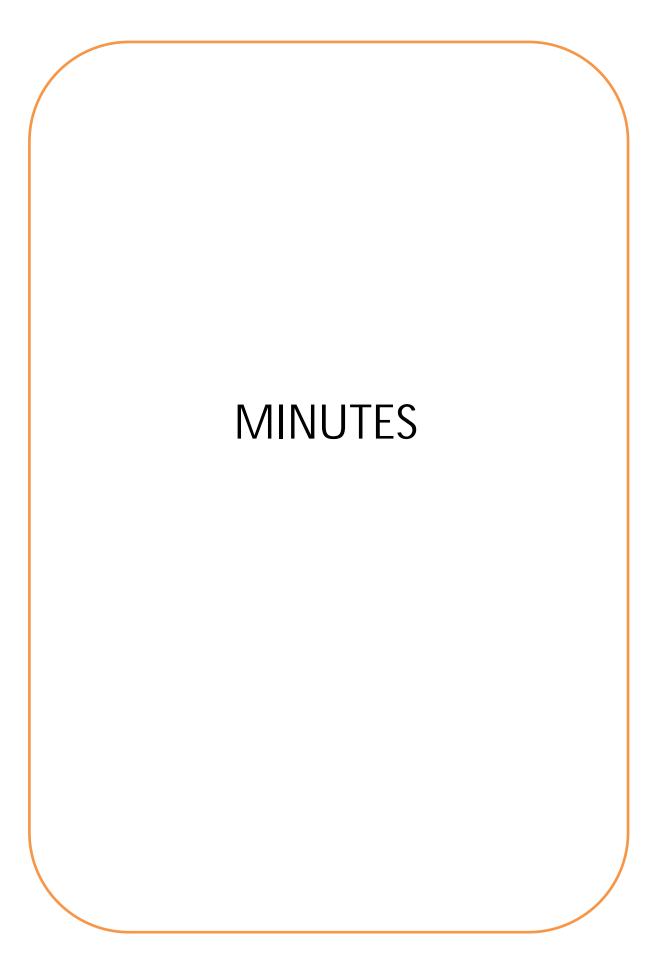
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25

- 15 * A. Approval of Revisions to Rend Lake College *Policy* 3.1110 Computation of Hourly Rate of Pay for Part-Time Employees (Second Reading)
 - B. Approval of Revisions to Rend Lake College *Policy* 5.1215 –
 Travel Reimbursement (Second Reading)
 - C. Review and Acceptance of Revised College Mission Statement and Mission Document
 - D. Ratify Award of Student Center Efficiency Project (**To Be Provided**)
 - E. Resolution to Adopt 2025 Tax Levy (Payable 2026)

ii

33		F.	Approval of 2026-2027, 2027-2028 and 2028-2029 Academic Calendars.
	Χ.	Pers	onnel
38		A.	Retirement Resignation Professor – English Literature
42		B.	Ratify the Appointment of Retention and Career Services Specialist
44		C.	Ratify the Appointment of Competency Based Education Director
		D.	Appointment of Coordinator Recreational Center with Assistant Men's Basketball Coaching and Revisions to Job Description (To Be Provided)
	XI.	Fina	ncial Information
47		A.	Ratification of the Payment of College Expenses including Travel Expense Reimbursements
48		B.	Financials (INFORMATIONAL)
	XII.	Repo	orts
		2. IC 3. R 4. A	cademic Council CCTA Representative end Lake College Foundation ccreditation Report bsolete Equipment
	XIII.	Publ	ic Comment
	XIV.	Pres	ident's Comments
	XV.	Adio	urnment



ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 521 MINUTES OF MEETING OF BOARD OF TRUSTEES

October 14, 2025

Rend Lake College – Event Center 468 N Ken Gray Parkway Ina, IL 62846

CALL TO ORDER

Chairman, Larry Manning, called the regular Board of Trustees meeting to order at 6:29 PM in the Rend Lake College Event Center.

ROLL CALL

Mr. Tony Wielt, Secretary, called the roll.

Those present were:

Mr. John D. Aiken Mr. Ron Daniels Mr. Brian Dorris Mr. Larry Manning Mr. Tony Wielt

Mr. Henry Meinert (Student Trustee)

Those absent were:

Dr. David Asbery Mr. Joe Coy

Others present were:

Mrs. Lori Ragland, Dr. Chad Copple, Mr. Henry "Buster" Leeck, Mr. John Gulley, Mrs. Kim Wilkerson, Mrs. Cathy DeJarnette, Mr. Donnie Millenbine, Mrs. Andrea Banach, Mr. Greg Hollmann, Mrs. Amy Epplin, Mrs. Jena Jensik, Mr. Kent McKown, Mr. Brett Crocker, Mrs. Mary Huggins, Mr. Joe Ervin, Mr. Corey Phillips

DEPARTMENT PRESENTATION

Mr. Corey Phillips presented on Auxillary Services which include the Café, Children's Center, Blended, the Bookstore, and the new RL Confections chocolate lab at SIMA. He highlighted specifics of each facility and attributed the success of each area to the phenomenal staff and their hard work. Mr. Phillips also

gave an overview of those leasing space at the RLC MarketPlace.

GENERAL INFORMATION

ANNOUNCEMENTS

- Monday -Tuesday, October 20-21; 9am-1pm Career Day 2025 Event Center
- Thursday, October 23, 2025; 12pm
 RLC Foundation Board of Directors Meeting
 PDA Student Center
- 3. Friday, October 24, 2025; 8am-4:30pm CNA Conference Event Center
- Thurs-Saturday, November 6-8, 2025; 7pm Sunday, November 9, 2025; Matinee at 2pm RLC Fall Play: Anne of Green Gables RLC Theater
- 5. Friday-Saturday, November 7-8, 2025 **Board of Trustees Annual Retreat**Four Seasons, St. Louis
- Tuesday, November 18, 2025; 6:30pm
 RLC Board of Trustees Meeting
 Event Center
- 7. Wednesday, November 19, 2025; 11am-1pm Thanksgiving Meal for Students, Staff, and Faculty

PDA - Student Center

- 8. Monday, December 1, 2025; 6:30pm-9pm Winter Concert
 Theater
- Thursday, December 4, 2025; 6pm-9pm RLC Foundation 46th Annual Dinner Event Center

- 10. Tuesday, December 9, 2025; 6:30pm RLC Board of Trustees Meeting Event Center
- 11. Saturday-Thursday, December 6-11, 2025
 Fall 2025 Semester Exams
 All Campuses

MOTION FOR EXECUTIVE SESSION

Chairman Manning asked for a motion to move into Executive Session pursuant to Section 2(c)(1)(9)(11)(21). Mr. Aiken made a motion; seconded by Mr. Meinert. On a roll call vote, all voted yes. Student Trustee voted yes. The Board went into executive session at 6:51PM.

RESUME OPEN MEETING

Chairman Manning asked for a motion to reopen the public meeting; Mr. Wielt motioned; seconded by Mr. Daniels. On a roll call vote, all voted yes. Student Trustee voted yes. At 7:20 PM, Chairman Manning reconvened the open session of tonight's meeting.

CONSENT AGENDA

Mrs. Ragland recommended approving the Consent Agenda, which included the following items:

- 1. September 09, 2025 Executive Session*;
- 2. September 09, 2025 Board of Trustee Meeting Minutes*:
- 3. Approval of Revisions to Job Descriptions*;
- Approval of Revisions to Rend Lake College Policy & Procedure 3.1715 – Tuition Waivers (Second Reading)*;

Mr. Meinert made a motion to approve the Consent Agenda as recommend; seconded by Mr. Aiken. On a roll call vote, all present voted yes. Student Trustee voted yes. Those items marked with an asterisk (*) are a part of these minutes.

NEW BUSINESS

RESOLUTION OF INTENT TO LEVY SPECIAL TAX FOR EDUCATIONAL AND OPERATIONS AND MAINTENANCE
PURPOSES PURSUANT
TO 110 ILCS 805, SECTION
3-14.3 OF THE ILLINOIS
COMMUNITY COLLEGE
ACT

Mrs. Ragland recommended to approve a resolution of intent to levy a special tax for educational and operations and maintenance purposes pursuant to 110 ILCS 805, Section 3-14.3 of the Illinois Public Community College Act, as presented, effective October 14, 2025.

As recommended, Mr. Meinert made a motion to approve a resolution of intent to levy a special tax for educational and operations and maintenance purposes pursuant to 110 ILCS 805, Section 3-14.3 of the Illinois Public Community College Act, as presented, effective October 14, 2025. This motion was seconded by Mr. Aiken. On a roll call vote, all voted yes. Student Trustee voted yes.

RESOULTION
REGARDING ESTIMATED
AMOUNTS NECESSARY
TO BE LEVIED FOR THE
YEAR 2025 PAYABLE 2026

Mrs. Ragland recommended to accept/determine the 2025 Tax Levy (Payable 2026). The proposed tax levy will be filed in accord with the Truth in Taxation compliance laws.

As recommended, Mr. Daniels made a motion to accept/determine the 2025 Tax Levy (Payable 2026). The proposed tax levy will be filed in accord with the Truth in Taxation compliance laws. This motion was seconded by Mr. Meinert. On a roll call vote, all voted yes. Student Trustee voted yes.

APPROVAL OF REVISIONS TO REND LAKE COLLEGE POLICY 3.110 – COMPUTATION OF HOURLY RATE OF PAY FOR PART-TIME EMPLOYEES (FIRST READING)

Mrs. Ragland recommended to approve revisions to Rend Lake College Board *Policy* 3.1110 – Computation of Hourly Rate of Pay for Part-Time Employees, as presented, first reading, effective November 18, 2025.

As recommended, Mr. Daniels made a motion to approve revisions to Rend Lake College Board *Policy* 3.1110 – Computation of Hourly Rate of Pay for Part-Time Employees, as presented, first reading, effective November 18, 2025. This motion was seconded by Mr. Aiken. On a roll call vote, all voted yes. Student Trustee voted yes.

APPROVAL OF REVISIONS TO REND LAKE COLLEGE POLICY 5.1215 – TRAVEL REIMBURSEMENT (FIRST READING)

Mrs. Ragland recommended to approve revisions to Rend Lake College Board *Policy* 5.1215 – Travel Reimbursement, as presented, first reading, effective November 18, 2025.

As recommended, Mr. Dorris made a motion to approve revisions to Rend Lake College Board *Policy* 5.1215 – Travel Reimbursement, as presented, first reading, effective November 18, 2025. This motion was seconded by Mr. Wielt. On a roll call vote, all voted yes. Student Trustee voted yes.

PERSONNEL

RESIGNATION OF TRIO PROGRAM DIRECTOR

Mrs. Ragland recommended to accept with regret the resignation of Mrs. Mallory Moddelmog, TRIO Program Director, effective October 03, 2025.

As recommended, Mr. Wielt made a motion to accept with regret the resignation of Mrs. Mallory Moddelmog, TRIO Program Director, effective October 03, 2025. This motion was seconded by Mr.

Dorris. On a roll call vote, all voted yes. Student Trustee voted yes.

RETIREMENT
RESIGNATION OF
RECREATIONAL
CENTER AND ASSISTANT
SOFTBALL COACH

Mrs. Ragland recommended to ratify with regret the acceptance of the retirement resignation of Mrs. Laura Johnston, Recreational Center Director and Assistant Softball Coach, effective November 04, 2025.

As recommended, Mr. Dorris made a motion to ratify with regret the acceptance of the retirement resignation of Mrs. Laura Johnston, Recreational Center Director and Assistant Softball Coach, effective November 04, 2025. This motion was seconded by Mr. Daniels. On a roll call vote, all voted yes. Student Trustee voted yes.

APPOINTMENT OF SOUTHERN ILLINOIS MANUFACTURING ACADEMY COORDINATOR

Mrs. Ragland recommended to appoint Ms. Karli Campise as Coordinator – Southern Illinois Manufacturing Academy (SIMA) on a full-time, 50-week, non-tenure track contract at an annual salary of \$70,000, prorated for the remainder of the fiscal year, pending a successful background check and transcript audit, effective October 27, 2025.

As recommended, Mr. Meinert made a motion to appoint Ms. Karli Campise as Coordinator – Southern Illinois Manufacturing Academy (SIMA) on a full-time, 50-week, non-tenure track contract at an annual salary of \$70,000, prorated for the remainder of the fiscal year, pending a successful background check and transcript audit, effective October 27, 2025. This motion was seconded by Mr. Aiken. On a roll call vote, all voted yes. Student Trustee voted yes.

FINANCIAL INFORMATION

RATIFICATION OF THE PAYMENT OF COLLEGE EXPENSES INCLUDING

TRAVEL EXPENSE REIMBURSEMENTS

Mrs. Ragland recommended to ratify the payment of college expenses including travel expense reimbursements as presented.

ICCTA Meetings: August 7-9, 2025

-Mr. Ron Daniels, ICCTA Regional Representative \$221.22 (mileage reimbursement underpayment)

September 12-13, 2025

-Mr. Ron Daniels, ICCTA Regional Representative \$290.00 (mileage reimbursement & per diem)

As recommended Mr. Dorris made a motion to ratify the payment of college expenses including travel expense reimbursements as presented.

ICCTA Meetings: August 7-9, 2025

-Mr. Ron Daniels, ICCTA Regional Representative \$221.22 (mileage reimbursement underpayment)

September 12-13, 2025

-Mr. Ron Daniels, ICCTA Regional Representative \$290.00 (mileage reimbursement & per diem)

This motion was seconded by Mr. Meinert. On a roll call vote, all voted yes. Student Trustee voted yes.

<u>REPORTS</u>

ACADEMIC COUNCIL

Newly elected Academic Council President, Mr. Joe Ervin reported the Academic Council hopes to look forward toward more student focused areas and support through essential non-academic resources that enhance student success and campus life along with course/curriculum items, and reinvigorate subcomittees.

ICCTA REPRESENTATIVE

ICCTA Representative, Mr. Ron Daniels thanked the RLC staff and President Lori Ragland for hosting a very successful event for the Southeast Regional Trustees Meeting in September.

RLC FOUNDATION

Executive Director of Administrative Services, Mrs.

Cathy DeJarnette announced that the RLC Foundation Dinner will be held on Thursday, December 4, 2025.

ACCREDITATION

Vice President of Institutional Effectiveness, Dr. Chad Copple reported on our Quality Initiative project for HLC, the At My Pace (AMP) program. He reported we have a student taking the Welding Tech program in AMP format. We also have the Industial Maintenance Multi-Tech certificate and just received

Maintenance Multi-Tech certificate and just received HLC approval for our Computer-Aided Drafting

certificate in AMP format as well.

OBSOLETE EQUIPMENT

Dean of Facilities and Campus Operations, Mr. Donnie Millenbine reported a pitching machine and organ has been sold.

PUBLIC COMMENT

None

PRESIDENT'S COMMENTS

President Lori Ragland reported the prebid meeting for the Allied Health Building will be October 29, 2025. She pointed out the BOT Highlights and congratulated the nursing staff on the nursing program's reaccreditation through 2033. President Ragland also announced a 5% increase in head count attendance.

<u>ADJOURNMENT</u>

There being no other business, at 7:36 PM all Trustees present voted aye in favor of adjourning.

The motion to adjourn was made by Mr. Wielt and seconded by Mr. Aiken.

Chairman			
Secretary			

ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 521 MINUTES OF MEETING OF BOARD OF TRUSTEES RETREAT

November 08, 2025

Four Seasons St. Louis Mississippi Room 999 N 2nd St. St. Louis, MO 63102

CALL TO ORDER

Chairman Manning called the Board of Trustees Retreat meeting to order at 8:33 AM in the Four Seasons St. Louis, Mississippi Room.

ROLL CALL

Mr. Tony Wielt, Secretary, called the roll.

Those present were:

Mr. Larry Manning Mr. John D. Aiken

Mr. Joe Coy Mr. Brian Dorris Mr. Jeff Jones Mr. Tony Wielt Mr. Ron Daniels

Mr. Henry Meinert (Student Trustee)

Those absent were:

Dr. David Asbery

Others present were:

Mrs. Lori Ragland, Mr. Chad Copple, Mrs. Cathy DeJarnette, Mrs. Amy Epplin; Mr. John Gulley, Mr. Henry "Buster" Leeck, Mr. Donnie Millenbine, Mrs. Kim Wilkerson

A COPY OF ALL HANDOUTS AND SLIDES ARE AVAILABLE IN THE PRESIDENT'S OFFICE

REND LAKE COLLEGE MINUTES OF NOVEMBER 08, 2025 BOARD RETREAT MEETING

MOTION FOR

EXECUTIVE SESSION N/A

RESUME OPEN MEETING N/A

INSTITUTIONAL UPDATES

CTE AND STUDENT SUPPORT

& GRANTS Mrs. Kim Wilkerson, Vice President of CTE and

Student Support, gave a presentation covering her

areas of responsibility.

ACADEMIC & STUDENT

SERVICES Mr. Henry "Buster" Leeck, Vice President of Academic

& Student Services, highlighted for the board his

areas of responsibility.

FACILITIES MANAGEMENT

& CAMPUS OPERATIONS Mr. Donnie Millenbine, Dean of Facilities

Management & Campus Operations, gave an update on several projects currently being worked on as well

as upcoming projects.

FINANCIALS & BUSINESS

OFFICE

Mr. John Gulley, Vice President of Finance & Auxiliary

Services, gave an update on the college's financial

standing and overviewed other areas of his

responsibility.

ADMINISTRATIVE SERVICES

Mrs. Cathy DeJarnette, Executive Director of

Administrative Services, gave an update on Human

Resources, the RLC Foundation, and Event

Scheduling.

INSTITUTIONAL UPDATES

INSITUTIONAL RESEARCH Mrs. Amy Epplin, Dean of Institutional Research,

updated the board on her areas of responsibility.

REND LAKE COLLEGE MINUTES OF NOVEMBER 08, 2025 BOARD RETREAT MEETING

INSTITUTIONAL OUTREACH

Mr. Chad Copple, Vice President of Institutional Effectiveness, provided an update on his areas of responsibility. Chad Copple discussed the Higher Learning Commission's revised Criteria for Accreditation, which had become effective Sept. 1, 2025. He noted that considering those changes and the heightened emphasis on mission, a small group was assembled to review RLC's existing mission documents and suggest revisions to ensure we maintain alignment with the revised criteria. The group's suggested revisions were presented to the board. Chad noted that the revised mission is also what the college uses to establish its main strategic focuses as part of the strategic planning process. He explained that the proposed mission revisions had recently been presented to President's Cabinet, which then reviewed the existing strategic focuses and suggested revisions to those as well. These also were presented to the board.

PRESIDENT'S UPDATES

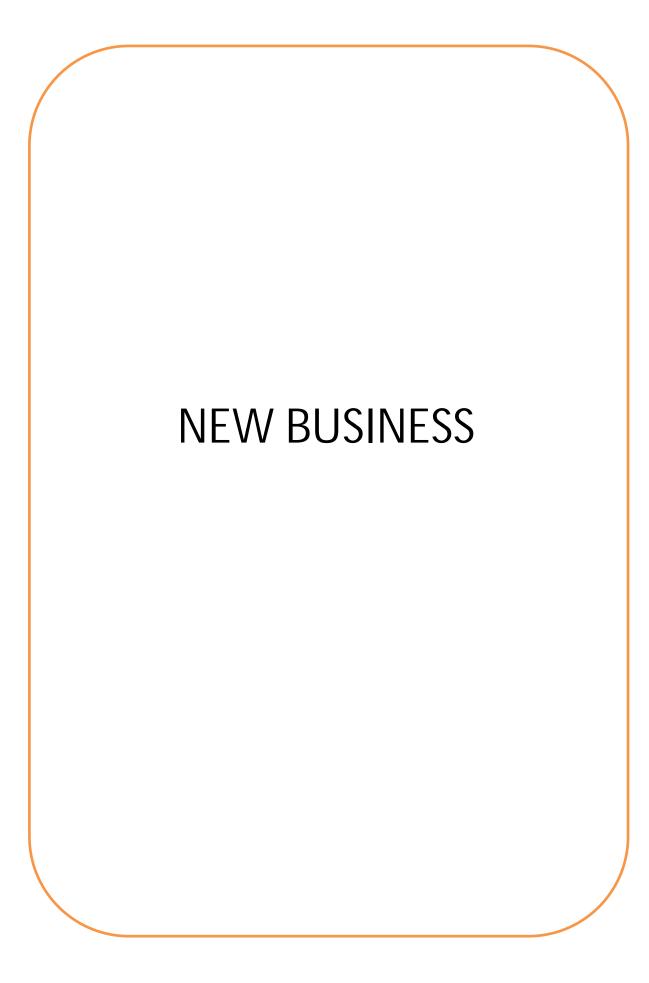
President Lori Ragland provided a comprehensive overview of salaries at Illinois Public Community Colleges across the state, including the ICCB FY2025 salary report, along with additional information she had collected from other local community colleges. She also shared Rend Lake College's Workforce Training Vision and explained what micro-credentials are and are not. Additionally, she shared that Rend Lake College had once again been named as one of the Top 200 U.S. Community Colleges and we would be applying for the 2027 Aspen Price for Community College Excellence.

ADJOURNMENT

There being no other business, Mr. Coy made a motion at 2:40 PM to adjourn, seconded by Mr. Daniels. All trustees present voiced aye in favor of adjourning.

Chairman

REND LAKE COLLEGE MINUTES OF NOVEMBER 08, 2025 BOARD RETREAT MEETING Secretary



APPROVAL OF REVISIONS TO REND LAKE COLLEGE BOARD POLICY 3.1110 – COMPUTATION OF HOURLY RATE OF PAY FOR PART-TIME EMPLOYEES (SECOND READING)

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To approve revisions to Rend Lake College Board *Policy* 3.1110 – Computation of Hourly Rate of Pay for Part-Time Employees, as presented, second reading, effective November 18, 2025.

RATIONALE: This policy is being revised to better serve the needs of the institution by enabling greater flexibility in hourly wage rates for part-time specialized skilled laborers.

EFFECTIVE DATE: November 18, 2025

3.1110 Computation of Hourly Rate of Pay for Part-Time Employees

POLICY

The hourly rate of pay for all part-time employees shall be established by the Board based upon recommendations from the President.

Classification 1 Part-time Instructors (Credit Classes which require a reasonable amount of both

prep and post teaching time and which are not paid on a documented per hour

basis.)

(The following schedule is predicated upon a part-time instructor teaching a minimum of one (1) semester per year, attending all required meetings, demonstrating overall support of the College, and receiving positive evaluations.)

<u>Step</u>	Semesters Taught	<u>Rate</u>
1	0-19	\$36.00
2	20+	\$38.00

During any one (1) academic year (consisting of a Fall, Spring, and Summer term), if a part-time faculty fails to teach for the College, in any capacity, the individual will be returned to Step 1 of the schedule.

Classification 2 Part-time Instructional Trainers or Instructional Supervisors (Credit Classes

which require minimal amount of either prep or post teaching time and which are

paid at a hourly rate of pay based upon documented hours worked).

Hourly rates of pay will be based upon the trainer or supervisor's educational experience and prior work experience. Deans will be required to secure the approval of hourly rate of pay from the appropriate Vice President prior to the

employment of the part-time trainer or supervisor.

Classification 3 Community Education Instructors (non-credit) \$20.00/hour

Classification 4 Part-time Teacher Aide – Children's Center \$15.00/hour

Classification 5 Part-time Applied Music Instructors/ \$30.00/hour

Classification 6 Part-time Tutors & Educational Support Specialists

> HS grad Minimum Wage Associate degree \$16.00/hour Bachelor's degree + \$18.00 /hour Master's degree + \$20.00/hour

Classification 7 Hourly rates of pay will be based upon the specialized skilled laborer's

> educational experience and/or prior work experience. Approval of hourly rate of pay from the appropriate Vice President will be required prior to the

employment of the part-time specialized skilled laborers.

Part-time Specialized Skilled Laborers **\$17.00 to** \$25.00/hour

Classification 8 Part-time Computer Specialists \$20.00/hour

Classification 9	Part-time Food Service Managers	\$17.00/hour
Classification 10	Part-time Library Specialists	\$15.00/hour
Classification 11	Part-time Maintenance, Custodial, Grounds	\$17.00/hour
Classification 12	Part-Time Office Support Specialists	\$15.00/Hour
Classification 13	Part-time Lab Assistants	\$15.00/Hour
Classification 14	Student Workers	\$15.00/hour
Classification 15	Part-time Assistant Teacher - Children's Center (possessing an Associate Degree in child care or higher credentials)	\$17.00/hour
Classification 16	Part-time Retail	\$15.00/Hour
Classification 17	Part-time Food Service	\$15.00/Hour
Classification 19	Part-time Security Officer	\$17.00/hour
Classification 20	Part-time Police Officer (graduate of Illinois Training and Standards Board)	\$20.00/hour

These hourly wages will apply to those employees paid out of institutional funds. Any deviations from the above schedule for positions paid from institutional or grant funds must be approved in advance by the President and Vice President Finance & Auxiliary Services.

APPROVAL OF REVISIONS TO REND LAKE COLLEGE POLICY 5.1215 – TRAVEL REIMBURSEMENT (SECOND READING)

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To approve revisions to Rend Lake College Board *Policy* 5.1215 – Travel Reimbursement, as presented, second reading, effective November 18, 2025.

RATIONALE: This policy is being revised to better serve the needs of the institution.

EFFECTIVE DATE: November 18, 2025

5.1215 Travel Reimbursement

POLICY

Administrative Staff

Reimbursement for expenses incurred for travel connected with attendance at meetings, conventions and other college business will be made in the following manner:

- 1. Travel to conferences and meetings must be approved in advance by the appropriate Dean or PELT member.
- 2. The Accounts Payable Department will be responsible for making flight or train arrangements using the college credit card. After an employee is given permission to travel, the employee should contact the Accounts Payable Department to arrange a time to meet to purchase tickets online in the Accounts Payable Specialist's office. The Accounts Payable Department will be responsible for securing the most reasonable and cost-effective travel arrangements. The maximum amount of reimbursement for travel expenses will be at the lesser cost of either the mileage associated with travel to and from the event if the use of a personal car has been approved by the applicable PELT member, the costs for the expense of a train ticket at a reasonable time and location, or a flight secured at a reasonable time and location and which is the most cost-effective. Once the travel arrangements have been made, the AP Specialist will instruct the employee to create a requisition /purchase order for the cost. As much advanced notice as possible should be given to aid in obtaining the most equitable pricing.
- 3. For vehicle travel, employees are required to use a College-owned vehicle if a vehicle is available. If an employee chooses to use the employee's own vehicle when a College-owned vehicle is available, then the employee will not be entitled to mileage reimbursement unless permission is received from the applicable PELT member. If a personal vehicle is used, reimbursement for mileage will be at a rate equal to the IRS mileage reimbursement rate and will be paid in accordance with Rend Lake College Policy 5.1505 (Vehicle Usage for College Travel).
- 4. Arrangements for lodging, meals, rental vehicles, and registration expenses will be arranged by individual employee or department in advance whenever possible through standard purchasing procedures. When making lodging reservations, the employee / department will be responsible for securing the most reasonable and cost-effective accommodations.

The employee may also request a cash advance and / or use a personal credit card to make hotel reservations. The employee / department will be responsible for ensuring that the arrangements were made in the most reasonable and cost-effective manner possible. Reimbursement for the expenses will follow the established procedure.

Reimbursement for lodging will be paid at the single-room rate and may include up to one day prior to the meeting and one day following the meeting. Meal and incidental expenses will be paid at the applicable maximum per diem Federal Rates (other assumable expenses must be accompanied with receipts). A complete listing of all per diem rates and corresponding meal allocations on a per city basis can be found online. Internal Revenue Service guidelines stipulate that if the city to which the employee traveled does not appear on the established list, individuals are to use the standard per diem rate allocations. Meal and incidental expenses may include up to one day prior to the meeting and one day following the meeting. Travel reimbursements which are subject to lower grant limitations may be reimbursed at those lower limitations. Per diem rates and regulations for meals and incidentals are as follows:

Breakfast: Payable when an employee is in travel status and leaves the college or residence (if reporting directly to the destination) at or before 6:00 a.m.

Lunch: Payable when an employee is on travel status and leaves the college at or before 10:00 a.m.

Dinner: Payable when an employee is on travel status and arrives back at the college or residence (if reporting directly from destination) at or after 7:00 p.m.

(The established meals and incidentals allotment includes and defines incidental expenses as tips for porters, baggage carriers, bellhops, hotel maids, hotel servants in foreign countries, and stewards or stewardesses and others on ships.) Other associated travel costs such as parking and cab fares are to be accompanied by a receipt.

No per diem meal is allowed if the meal is included in a conference registration fee. Per diem meal allowances are only allowed if they are ordinary and necessary expenses of traveling away from home for business purposes. Traveling away from home must meet the following Internal Revenue Service guidelines: 1) Your duties require you to be away from the general area of your tax home (Rend Lake College) substantially longer than an ordinary day's work and 2) You need to get sleep or rest to meet the demands of your work while away from home. Receipts do not have to be submitted for meal per diem.

In the event that an employee requests reimbursement for meals during a meeting with a client(s) (i.e. recruits, community members, campus visitors, etc.), reimbursements will be based upon actual meal charges and an itemized receipt showing what was purchased must be submitted for payment. No request for reimbursement will be accepted if the receipt includes charges for alcoholic beverages.

Reimbursement for entertainment expenses (which includes but is not limited to shows, amusements, theaters, sporting events, or any other place of public or private entertainment) is prohibited.

The maximum allowable reimbursement for travel related expenses are as follows:

Type of Expense	Maximum Allowable Reimbursement
Mileage	IRS mileage reimbursement rate
Lodging	\$100 above the applicable CONUS Per Diem Rate (or the
	conference rate when travel is for the purpose of a
	conference and approved by a PELT member) (Actual
	receipt required)
Meals & Incidentals	Applicable CONUS Per Diem Rate
Meal expense incurred	Actual (receipt required)
during College-related	
business meetings	
Commercial Carrier	Most reasonable and cost effective (receipt required)
Train or Bus	Most reasonable and cost effective (receipt required)
Parking, Taxi, Tolls,	Actual (receipt required)
etc.	
Conference /	Actual (receipt required)
Registration Fees	

In the event that an employee's travel expenses exceed the allowable limits, the expenses will be approved by roll call vote at an open meeting of the Board of Trustees.

The travel expense requisition / purchase order shall be submitted ten (10) days from the date of travel, or no later than the end of the month. Approval by the Vice President of Finance and

Auxiliary Services will be required for travel expense vouchers that are not submitted within thirty (30) days of the date of travel. Under no circumstance will travel expense vouchers be reimbursed if submitted beyond sixty (60) days of the date of travel. Accounts Payable may reduce approved travel expense vouchers and expense checks with amounts outstanding from prior advances for the traveler for the net amount due.

Part-time Employees

Part-time employees will not be reimbursed for mileage associated with travel costs to and / or from either their home site or to and / or from their primary work location. Any exception to this procedure must have the approval of both the President and the Vice-President of Finance and Auxiliary Services.

REVIEW AND ACCEPTANCE OF REVISED COLLEGE MISSION STATEMENT AND MISSION DOCUMENT

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To review and accept the revised College Mission Statement and mission document, as provided.

RATIONALE: Annual board review of our mission documents was adopted as part of the strategic planning process in order to keep the mission prevalent in the college's regular operations and to meet the Higher Learning Commission's accreditation requirements. A group was assembled to review and recommend changes to the mission documents, presented here.

EFFECTIVE DATE: November 18, 2025

COLLEGE MISSION

MISSION

The mission statement is the essential purpose of the college from which all college activities originate:

Rend Lake College provides accessible, high-quality educational opportunities which empower a diverse student population to achieve their goals and contribute to their communitiesRend Lake College provides educational opportunities across cultural and economic boundaries to the diverse student population we serve. We are committed to our students' success in achieving their educational academic and career goals and to meeting our community-focused program objectivesthe workforce and training needs of our community. With Rend Lake College, student journeys start here.

Value Statement:

In serving our students and community, we are student-focused, authentic, and resourceful.

INSTITUTIONAL OUTCOMES

Rend Lake College has adopted four essential learner outcomes, fundamental learning objectives embedded in every program of study, that all degree-completing students should be able to demonstrate. They These are as follows:

Critical Thinking: Demonstrate the ability to think in a self-directed, reflective manner when understanding, evaluating, and solving problems.

Problem-Solving: Demonstrate the ability to resolve computational problems.

Oral Communication: Demonstrate the ability to communicate clearly, concisely, and effectively through verbal and non-verbal language.

Written Communication: Demonstrate the ability to communicate clearly, concisely, and effectively through written language.

WHO WE ARE

The College Institutional history defines the College from the perspective of organization and assets; however, the personnel-people who operate within the college systems and manage those assets are the primary element for successful education. Rend Lake College We believes all employees, regardless of their job description, are part of each student's education. Administrative, community outreach, student service, and physical plant personnel all support the student learning process. Our instructors are primary points of contact with the Rend Lake College educational experience. These educators are generally organized into four divisions: Allied Health; Applied Science & Technology; Arts and Sciences; and Community & Corporate Education. Whether in a supporting role or as a direct point of contact, each college employee draws upon professional expertise and academic accomplishment to promote the success of every student.

WHO WE SERVE

Student-centered colleges are best defined by who they serve. An understanding of the distinctiveness of our College's student population allows us to effectively meet the goals of our programs and succeed in our mission. RLC is committed to fair treatment, access, opportunity and advancement for all students, faculty, and staff, while striving to identify and eliminate barriers that have prevented the full participation of some groups.

Diversity of Culture

Traditionally, Rend Lake College can be characterized as serving a relatively homogenous, rural, small-town culture. This Our population's cultural distinctiveness is centered on age and socioeconomic status more than diverse ethnic origin. As global connectivity broadens, so too do Rend Lake College's our program offerings. We continue to serve groups with diverse characteristics, such as:

Age

- Disability
- Gender

- National origin
- Race/ethnicity
- Religion

- Socioeconomic status
- Special populations

23

Diversity of Purpose

Rend Lake College provides general, transfer, and career technical education to both traditional and non-traditional students through the use of reciprocal agreements; regional, state, and national education programs; dual-credit high school classes; and the endorsement of international students to help broaden our base opportunities for civic engagement. Rend Lake College offers We offer skill and trade opportunities for students seeking employment and economic mobility. Additionally, Rend Lake College We also provides professional and personal fulfillment as well as growth through community and corporate education classes.

Often, an individual's purpose for engaging with the college is a combination of factors such as:

- Career Retraining
- Discovery / Curiosity
- Economic Mobility
- Educational Requirements
- Enrichment / Hobby
- Healthy Lifestyle
- Lifelong Learning
- New / Enhanced Skills

Definition of Equity

Equity is the guarantee of fair treatment, access, opportunity and advancement for all students, faculty, and staff, while at the same time striving to identify and eliminate barriers that have prevented the full participation of some groups.

Neurodiversity Statement

Rend Lake College values neurodiversity, including conditions such as autism, ADHD, dyslexia, and dyspraxia, as a crucial aspect of human variation that enhances our educational journey and community. Our commitment is to foster a supportive environment where neurodivergent individuals are acknowledged, respected, and enabled to unleash their full capabilities.

Working together, we can create a brighter future for all individuals, including those with neurodivergent conditions, by providing them with the necessary resources, support, and opportunities for success in and out of the classroom. Our commitment to embracing neurodiversity and learning more about its impact will bring positive outcomes for everyone involved.

COMMON OUTCOME

Regardless of the diverse cultural backgrounds, purposes or origins of our constituents, Rend Lake College serves each individual equally with an open admission policy and an opportunity for success. Furthermore, Rend Lake College is united by the shared commitment of students, faculty, staff, and community to meet its institutional, educational, and program objectives.

24

RESOLUTION TO ADOPT 2025 TAX LEVY (PAYABLE 2026)

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To adopt the 2025 Tax Levy (Payable 2026). The proposed tax levy will be filed in accord with the Truth in Taxation compliance laws.

RATIONALE: The proposed taxes to be levied for tax year 2025 payable 2026 will be as follows:

	2024 Payable 2025	2025 Payable 2026	Percentage Incr/(Dec)
Corporate and Special Purpose	\$5,366,577	\$6,600,754	23.00%
Debt Service	\$3,921,103	\$3,386,613	
TOTAL	\$9,287,680	\$9,987,367	7.53%

Due to the fact that the amount of the proposed corporate and special purpose tax levy is greater than 105% of the prior year's levy, Rend Lake College published a notice of tax increase and conducted a Truth in Taxation hearing.

The Truth in Taxation hearing was held in the Warrior Lounge at Rend Lake College, 468 N Ken Gray Parkway, Ina, IL on Tuesday, November 18, 2025, at 6:30 PM.

CERTIFICATE OF TAX LEVY

	llege District <u>No. 521</u> llege District Name: _		on, Jefferson, Perry, Washingto	n, Wayne, White, & Williamson and State of Illinois
We hereby cert	tify that we require:			
the sum of \$	3,869,032	to be levied as a tax fo	or educational purposes (110 IL	CS 805/3-1), and
the sum of \$	959,758	to be levied as a tax fo	or operations and maintenance p	ourposes (110 ILCS 805/3-1), and
the sum of \$	537,464_	to be levied as an addi 805/3-14.3), and	tional tax for educational and o	perations and maintenance purposes (110 ILCS
the sum of \$	853,500_		al tax for purposes of the Local 45 ILCS 109-107), and	Governmental and Governmental Employees
the sum of \$	160,000	to be levied as a specia (40 ILCS 5/21-110 &	al tax for Social Security and M 5/21-110.1), and	ledicare insurance purposes
the sum of \$	71,000	to be levied as a specia	al tax for financial audit purpos	es (50 ILCS 310/9), and
the sum of \$	150,000		al tax for Protection, Health, an .01), on the taxable property of	d Safety purposes our community college district for 2025.
Signed this 18 th	day of November, 20		Chairman of the Board of Rend	1 Lake College District 521
			Secretary of the Board of Reno	Lake College District 521
which any part of them. The coun	of the community coll ity clerk shall each ye refore, to avoid a post	ege district is situated a certif ar during the life of a bond iss	ied copy of the resolution provi sue extend the tax for bonds and	hall file in the office of the county clerk in iding their issuance and levying a tax to pay I interest set forth in the certified copy of the should not include in its annual tax levy a levy
The Number of	bond issue of said co	mmunity college district which	h have not been paid in full is =	THREE (SERIES 2020B, 2023A, & 2023B.
	of tax levy shall be fil Tuesday in December.		ch county in which any part of	the community college district is located on or
		DETACH AND RETURN TO	O COMMUNITY COLLEGE I	DISTRICT
Washington, Wa	ayne, White, and Will for the year 2025 Paya	iamson, and State of Illinois of	on the equalized assessed value ce of the County Clerk of this c	es of Franklin, Hamilton, Jefferson, Perry, of all taxable property of said community ounty on
made and author	rized by resolutions(s) on file in this office to provide		college district additional extension(s) may be y interest thereon. The total amount, as $(86,613)$.
Said community	college district also	has complied with the require	ments of Chapter 120 (Paragrap	oh 643, Section 162).
County Clerk &	County			
Date				

RESOLUTION REGARDING ESTIMATED AMOUNTS NECESSARY TO BE LEVIED FOR THE YEAR 2025 PAYABLE 2026

WHEREAS, the <u>Truth in Taxation Act</u> requires that all taxing districts in the State of Illinois determine the estimated amounts of taxes necessary to be levied for the year not less than twenty (20) days prior to the official adoption of the aggregate tax levy of the district; and

WHEREAS, if the estimated aggregate amount necessary to be levied, exclusive of election costs and bond and interest costs, exceeds 105% of the aggregate amount of property taxes extended or estimated to be extended, including any amount abated by the taxing district prior to such extension, upon the levy of the preceding year, public notice shall be given and a public hearing shall be held on the district's intent to adopt a tax levy in an amount which is more than 105% of such extension or estimated extension for the preceding year; and

WHEREAS, it is hereby determined that the estimated amount of taxes necessary to be raised by taxation for the year 2024 was as follows:

TOTAL	\$ 5,366,577.00
Protection, Health, & Safety Purposes	\$ 150,000.00
Audit Purposes	\$ 55,500.00
Social Security & Medicare Insurance Purposes	\$ 156,500.00
Local Governmental & Governmental Employees Tort Immunity Act	\$ 730,000.00
Operation & Maintenance Purposes	\$ 842,915.00
Education Purposes	\$3,431,662.00

WHEREAS, it is hereby determined that the estimated amount of taxes necessary to be raised by taxation for the year 2025 is as follows:

Education Purposes	\$3,869,032.00
Operation & Maintenance Purposes	\$ 959,758.00

TOTAL	\$ 6,600,754.00
Protection, Health, & Safety Purposes	\$ 150,000.00
Audit Purposes	\$ 71,000.00
Social Security & Medicare Insurance Purposes	\$ 160,000.00
Local Governmental & Governmental Employees Tort Immunity Act	\$ 853,500.00
Additional Tax for Educational & Maintenance Purposes	\$ 537,464.00

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees, Rend Lake College District No. 521, Counties of Jefferson, Franklin, Hamilton, Perry, Wayne, White, Williamson, and Washington, State of Illinois, as follows:

Section 1: The aggregate amount of Corporate and Special Purpose taxes estimated to be levied for the year 2025 Payable 2026 is **\$6,600,754.00**.

<u>Section 2:</u> The aggregate amount of taxes, exclusive of election costs and bond and interest costs, estimated to be levied for the year 2025 Payable 2026 does exceed 105% of the taxes extended by the district in the year 2024 Payable 2025.

<u>Section 3:</u> In light of Section 2 above, the provisions of Sections Five through Seven of the Truth in Taxation Act do apply to the adoption of the 2025 aggregate levy, and the district published notice of and conducted a hearing thereon.

Section 4: Public notice was given in the Washington County News, The Marion Republican, Mt. Vernon Sentinel, Wayne County Press, McLeansboro Gazette, Franklin County Gazette, Weekly-Press, and Carmi Hometown Register, being newspapers of general circulation published in each county in which any part of the district is located; posted on a page accessible through a direct link from the district's homepage; and a public hearing was held, all in the manner and time prescribed in said notice, which notice was published not more than 14 days nor less than 7 days prior to said hearing, and was not less than 1/8 page in size, with no smaller than twelve (12) point, enclosed in black border not less than ½ wide and in substantially the following form:

Notice of Proposed Property Tax Increase for Rend Lake College District 521.

I. A public hearing to approve a proposed property tax levy increase for Rend Lake College District 521 for 2025 will be held on November 18, 2025, at 6:30 PM at the Rend Lake College Event Center Warrior Lounge, 468 N Ken Gray Parkway, Ina, IL 62846.

Any person desiring to appear at the public hearing and present testimony to the taxing district

may contact John Gulley, Vice President of Finance and Auxiliary Services, Rend Lake College, 468 N Ken Gray Parkway, Ina, IL 62846; 618-437-5321.

II. The corporate and special purpose property taxes extended or abated for 2024 were \$5,366,577.

The proposed corporate and special purpose property taxes to be levied for 2025 are \$6,600,754. This represents a 23% increase over the previous year.

III. The property taxes extended for debt service and public building commission leases for 2024 were \$\$3,921,103.

The estimated property taxes to be levied for debt service and public building commission leases for 2025 are \$3,386,613. This represents a 13.6% decrease over the previous year.

IV. The total property taxes extended or abated for 2024 were \$\$9,287,680.

The estimated total property taxes to be levied for 2025 are \$9,987,367. This represents a 7.53% increase over the previous year.

Section 5: The sum of three million, eight hundred sixty nine thousand, thirty two dollars (\$3,869,032) to be levied for Educational Purposes; the sum of nine hundred fifty nine thousand, seven hundred fifty eight dollars (\$959,758) to be levied for Operations and Maintenance Purposes; the sum of five hundred thirty seven thousand, four hundred sixty four dollars (\$537,464) to be levied as an additional tax for educational and operations and maintenance purposes; eight hundred fifty three thousand, five hundred dollars (\$853,500) to be levied for the purpose of Local Governmental and Governmental Employees Tort Immunity Act; the sum of one hundred sixty thousand dollars (\$160,000) to be levied for the purpose of a special tax for Social Security and Medicare Insurance; the sum of seventy one thousand dollars (\$71,000) to be levied for Audit Purposes; and the sum of one hundred fifty thousand dollars (\$150,000) to be levied for the purpose of Protection, Health, and Safety for the year 2025 to be collected in the year 2026 to be allocated 100% for the Fiscal Year 2027.

Section 6: A Resolution of Intent to Levy Special Tax for Educational and Operations and Maintenance Purposes pursuant to 110 ILCS 805, Section 3-14.3 of the Illinois Public Community College Act was adopted by the Board of Trustees at its regularly scheduled meeting on October 14, 2025, following notification of eligibility by the Illinois Community College Board. On October 23, 2025, the district caused publication of the resolution in The Sentinel, a newspaper published in the District. The publication included notice of the specific number of voters required to sign a petition requesting that the proposition of the adoption of the resolution be submitted to the voters of the district, the time in which the petition must be filed, and the date of the prospective referendum.

Section 7: This resolution shall be in full force and effect forthwith upon its passage.

ADOPTED this 18th day of November, 2025.				
	BOARD OF TRUSTEES REND LAKE COLLEGE DISTRICT NO. 521 COUNTIES OF JEFFERSON, FRANKLIN, HAMILTON, PERRY, WAYNE, WHITE, WILLIAMSON, AND WASHINGTON STATE OF ILLINOIS			
ATTEST	BY			

Chairman

Secretary

REND LAKE COLLEGE

DISTRICT NO. 521

2025 PAYABLE 2026 TAX LEVY RESOLUTION

On November 18, 2025, the Board of Trustees of Illinois Community College District No. 521 (Rend Lake College) formally adopted the 2025 payable 2026 Tax Levy as follows:

	To adopt the 2	2025 payable 2026 tax levy a	_made a motion as presented.
	Motion.		seconded the
	MOHOII.		
The roll call vote was as follows:			
	Asbery		
	Wielt		
	Dorris		
	Aiken		
	Coy		
	Manning		
	Daniels		
A copy of the adopted tax levy is en	closed.		
	Secretary, Box	ard of Trustees	
	Chairman, Bo	ard of Trustees	

CERTIFICATE OF COMPLIANCE WITH THE TRUTH IN TAXATION ACT

I, the undersigned, do hereby certify that I am the Chairman of the Board of Trustees of Rend Lake College District No. 521, Counties of Jefferson, Franklin, Hamilton, Perry, Wayne, White, Williamson, and Washington, State of Illinois; and

I do further certify that the Board of Trustees of said District adopted a "Resolution Regarding Estimated Amounts Necessary to be Levied for the Year 2025 Payable 2026" at a regularly convened meeting held on the 14th day of October, 2025, said date being at least twenty (20) days preceding the adoption of the aggregate tax levy of the district; and

I do further certify that the estimated amount of taxes necessary to be levied for the year 2025, and the aggregate tax levy of said district for 2025 as adopted, did exceed 105% of the amounts extended or estimated to be extended, exclusive of election costs and bond and interest costs, upon the levy of the district for 2024. Therefore the taxing district published a notice in the newspaper and conducted a hearing meeting the requirements of the Truth in Taxation Law.

CHAIRMAN
BOARD OF TRUSTEES
REND LAKE COLLEGE DISTRICT NO. 521
COUNTIES OF JEFFERSON, FRANKLIN,
HAMILTON, PERRY, WAYNE, WHITE,
WILLIAMSON, AND WASHINGTON.
STATE OF ILLINOIS

APPROVAL OF 2026–2027, 2027–2028 AND 2028–2029 ACADEMIC CALENDARS

Rend Lake College Board of Trustees November 18, 2025

RECOMMENDATION: To approve the 2026-2027, 2027-2028 and 2028-2029 Academic Calendars as presented.

RATIONALE: The attached calendars fulfill the requirements set forth for Rend Lake College by the Illinois Community College Board, RLC Board policy, and the faculty contract.

EFFECTIVE DATE: November 18, 2025

ACADEMIC CALENDAR

2026-2027

FALL SEMESTER 2026

Faculty Orientation Student Learning Day (Faculty) First Day of Classes Labor Day Holiday Fun Fest (no classes 11:00 AM – 1:00 PM) Midterm Columbus Day Holiday In-Service (no classes day or night - on or off campu Veteran's Day Holiday No Night Classes Thanksgiving Holiday Last Day of Regular Classes Semester Exams	
	•
INTERSE	:99ION
5 Week Intersession(Online Courses Only)	Monday, December 14- Friday, January 15
SPRING SEM	ESTER 2027
Student Learning Day (Faculty)	Monday, January 11Monday, January 18Monday, February 15Tuesday, February 16Friday, March 5Monday-Saturday, March 8-13Friday, March 26Friday, May 7Saturday-Thursday, May 8-13
SUMMER SEM	IESTER 2027
First Day of Classes Juneteenth (observed). Midterm Independence Day (observed). Last Day of Classes	Friday, June 18 Friday, July 2 Monday, July 5

ACADEMIC CALENDAR

2027-2028

FALL SEMESTER 2027

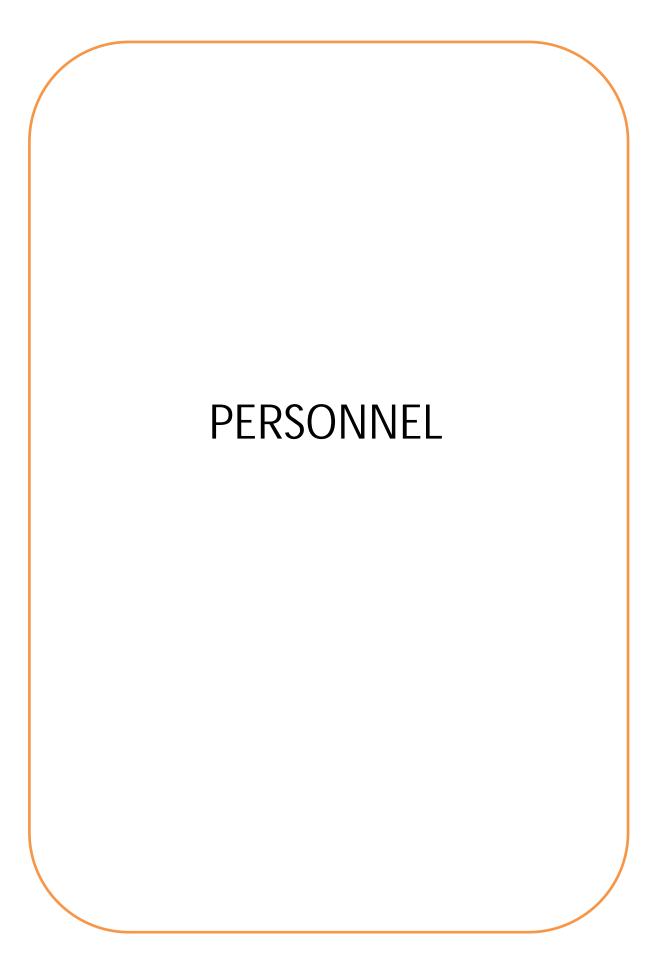
Faculty Orientation Student Learning Day (Faculty) First Day of Classes Labor Day Holiday Fun Fest (no classes 11:00 AM – 1:00 PM) Midterm Columbus Day Holiday In-Service (no classes day or night - on or off campe Veteran's Day Holiday No Night Classes Thanksgiving Holiday Last Day of Regular Classes Semester Exams	Friday, August 13Monday, August 16Monday, September 6Wednesday, September 15Friday, October 8Monday, October 11 us)Tuesday, October 12Thursday, November 11Wednesday, November 24Thursday-Saturday, November 25-27Friday, December 3
INTERSE	•
5 Week Intersession(Online Courses Only)	Monday, December 13- Friday, January 14
SPRING SEM	ESTER 2028
Student Learning Day (Faculty)	Monday, January 10Monday, January 17Monday, February 21 us)Friday, March 3Monday-Saturday, March 6-11Friday, April 14Friday, May 5Saturday-Thursday, May 6-11
SUMMER SEN	IESTER 2028
First Day of Classes Juneteenth Midterm Independence Day Last Day of Classes	Friday, June 19 Friday, June 30 Tuesday, July 4

ACADEMIC CALENDAR

2028-2029

FALL SEMESTER 2028

Faculty Orientation
INTERSESSION
5 Week Intersession
SPRING SEMESTER 2029
Student Learning Day (Faculty)
SUMMER SEMESTER 2029
First Day of Classes



RATIFY ACCEPTANCE OF RETIREMENT RESIGNATION ENGLISH LITERATURE PROFESSOR

Rend Lake Board of Trustees

November 18, 2025

RECOMMENDATION: To ratify with regret the acceptance of the retirement resignation of Ms. Peggy Davis, English Literature Professor, effective December 31, 2025.

EFFECTIVE DATE: December 31, 2025



468 N KEN GRAY PKWY INA, ILLINOIS 62846

(618) 437-5321

www.rlc.edu

Lori Ragland President Rend Lake College 468 North Ken Gray Parkway Ina, II 62846

Subject: Intention to Retire

Dear President Ragland:

I am writing to inform you of my decision to retire. My last day of employment will be December 31, 2025, with a retirement date of January 1, 2026

I am honored to have been a faculty member of Rend Lake College since 1993, teaching literature classes as well as composition classes. I have experienced such pride over the years to be a part of our RLC community.

That pride begins with the students, those who have worked so hard and who have trusted me with some of their most sensitive and heartbreaking experiences, who shared their humor and pain, and have, in some cases, become family. When I think of my close circle of family and friends, it is amazing to me how many of those relationships can be traced to Rend Lake College.

Those relationships would not have been possible without the college's focus on student engagement and our centering of the student as a whole in all policies and curriculums, not letting the view of student-as-consumer overshadow the acknowledgement of that student as a unique individual with the capacity to not only learn but to teach the teachers. I have watched and admired our willingness to meet students where they are, as we have respected their diverse needs, backgrounds, and aspirations, going on to form partnerships in a welcoming community where all can feel equally valued, accepted, and included. I am so proud (I do not apologize for repeating this word) to have known caring administration, faculty, and staff who have upheld excellence even when, over the years, the very cornerstones of education have come under attack in the form of policy and budget impasses.

The college has also provided me with academically and personally enriching experiences I would not have had otherwise. Because of RLC, I was able to get on a plane for the first time at the age of 50 as part of *The Big Read* initiative. *RLC* then gave me the opportunity to spend a

semester with students in Canterbury, England, through our international study partnership. These opportunities opened up a whole new world for me.

I have also loved serving the RLC community as the Faculty Editor of Lake (which I am leaving in very capable, and more organized, hands), the Faculty Advisor for the Rend Lake College Creative Writing Club, and the facilitator of the Fiction/Poetry Reading Series through the Cultural Committee/Diversity, Equity, and Inclusion Committee/ Community Enrichment Committee. These are just a few of my roles at the college.

Indeed, as I sit here writing this letter, so many memories fight for space:

John Homan conducting my interview for part-time work in the hallway of the North Oasis and handing me the textbook for the class before I quite realized I had been hired; Chris Kuberski heading a choir to announce in song that Rebecca and I had been hired as a full-time instructors; the wit of the famous Steve Tietz memos/emails; Buster pretending to come to me for advice (which he has yet to take); Greg's contagious, upbeat attitude; all of us having lunch and laughing until we cried at Cathy Cross and Rob Little stories; Sarah suddenly realizing and announcing to all in an early-morning meeting that she wasn't wearing socks; Therese wreaking havoc but also bringing passion; the support I felt during a time of devastating sorrow; the plays and musicals, the art auctions, the committees, the parties, some very notable Foundation Dinners and In-Services, the student conferences, the visiting readers, and, yes, the trillion (probably an underestimation) essays and the dread Other-Duties-As-Assigned. And Oh, My God, I almost forgot Assessment.

And now, today, thinking that I really need to start packing up my very homey (cluttered) office ... all of this and more has passed in the blink of an eye. I can't express how much I appreciate that my RLC community has been there for all the joys and sorrows that have formed all these years.

I am excited for retirement, but I will take these memories and more with me.

Sincerely,

Peggy Davis

Professor of English/Literature

Rend Lake College



468 N. Ken Gray Pkwy Ina, IL 62846 618.437.5321 • www.rlc.edu

OFFICE OF THE PRESIDENT

November 13, 2025

Ms. Peggy Davis

Dear Peggy,

I am in receipt of your retirement resignation letter dated November 12, 2025, resigning from your position as English Literature Professor. I acknowledge the date of your retirement to be January 1, 2026, with your last day of work to be December 31, 2025.

I accept with regret your resignation on behalf of the Board of Trustees and wish you well in retirement.

Sincerely,

Lori Ragland

President

LR/mh

cc: Human Resources

RATIFY THE APPOINTMENT OF RETENTION AND CAREER SERVICES SPECIALIST

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To ratify the appointment of Ms. Misty Bradley as Retention and Career Services Specialist on a full-time, 50-week, non-tenure track contract at an annual salary of \$37,000 prorated for the remainder of the fiscal year, effective November 3, 2025.

RATIONALE: Ms. Bradley's previous experience and educational background align well with the requirements of the position. Ms. Bradley has the knowledge and practical skills necessary for success in the Retention and Career Services Specialist position.

EFFECTIVE DATE: November 3, 2025

If Employment:		
JOB TITLE:	Retention and Care	er Services Specialist
SALARY:	\$37,000	
CLASSIFICATION:	Academic Support	
# OF WEEKS:	50	
TENURE TRACK: Yes		No <u>X</u>
GRANT FUNDED: Yes_		No <u>X</u>
EXEMPT/NON-EXEMPT:	Non-Exempt	
EXEMPT OF ASSISIONTION	Ν· Ν/Δ	

RECOMMENDATION FOR APPOINTMENT

General Information

Position to be Filled: Retention and Career Services

Specialist

Number of Applicants: 11

Number of Applicants who met

the advertised requirements:

Number of Applicants Interviewed: 3

Applicants Interviewed by: Buster "Henry" Leeck, Vickie Schulte,

3

Chad Copple, Dara Whaley, Sarah

Tepovich

<u>Applicant Recommended:</u> Misty Bradley

<u>Educational Preparation:</u>
B.S. – Health Care Management

Southern Illinois University - Carbondale

2008

Experience: Community Education Coordinator

Hospice of Southern Illinois

2023-2025

1st Grade Teacher Unity Christian School

2019-2021

RATIFY THE APPOINTMENT OF COMPETENCY-BASED EDUCATION DIRECTOR

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To ratify the appointment of Mr. Matt Jackson as Competency-Based Education (CBE) Director on a full-time, 50-week, nontenure track contract at an annual salary of \$65,000 prorated for the remainder of the fiscal year, effective November 1, 2025.

RATIONALE: Mr. Jackson meets all required qualifications and has demonstrated the knowledge, experience, and skills needed to succeed in this position.

EFFECTIVE DATE: Nove	ember 1, 2025
If Employment:	
JOB TITLE:	Director – Competency-Based Education (CBE)
SALARY:	\$65,000
CLASSIFICATION:	Administrative
# OF WEEKS:	50
TENURE TRACK: Yes	No <u>X</u>
GRANT FUNDED: Yes_	NoX
EXEMPT/ NON-EXEMI	PT: Exempt
EXEMPT CLASSIFICATION	ON: Administrative

RECOMMENDATION FOR APPOINTMENT

General Information

Position to be Filled: Director – Competency Based

Education

Number of Applicants: 34

Number of Applicants Who Met

The Advertised Requirements: 9

Number of Applicants Interviewed: 6

Applicants Interviewed by: Shari Carpenter, Kim Wilkerson,

Lynanne Page, Amy Epplin, Chris Sink,

Michael Meinert

<u>Applicant Recommended:</u> Matt Jackson

Educational Preparation: Master of Architecture

Southern Illinois University - Carbondale

2010

Bachelor of Science, Architecture

Southern Illinois University – Carbondale

2009

Experience: Rend Lake College

Part Time Trainer 2025 - Present

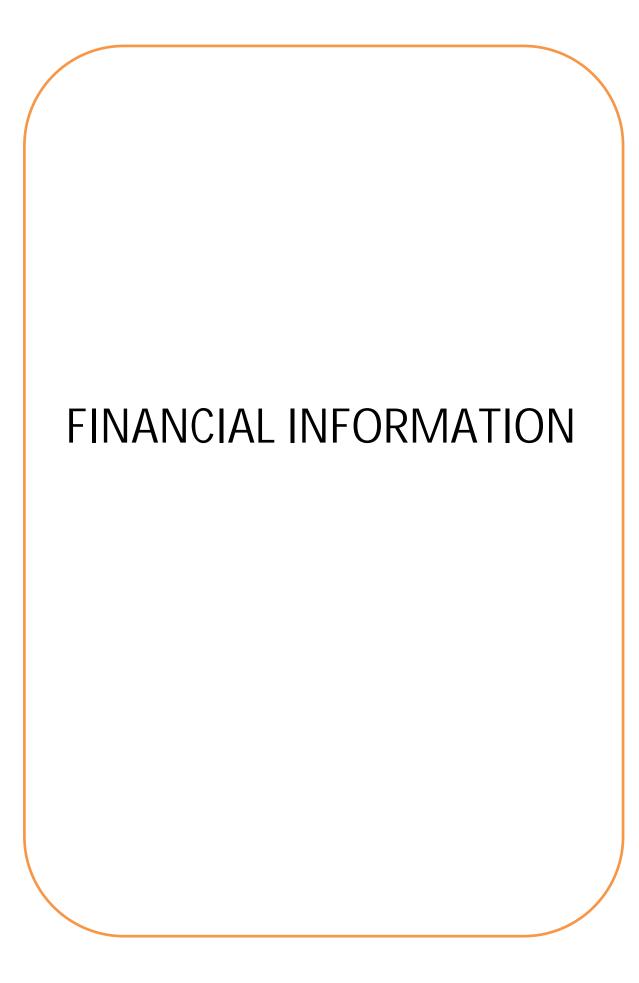
Self-Employed

CEO, Ultimate Gaming Championship

2010 - Present

Rend Lake College IGEN Coordinator

2010 - 2017



RATIFICATION OF THE PAYMENT OF COLLEGE EXPENSES INCLUDING TRAVEL EXPENSE REIMBURSEMENTS

Rend Lake College Board of Trustees

November 18, 2025

RECOMMENDATION: To ratify the payment of college expenses including travel expense reimbursements as presented.

Annual Board Retreat, St. Louis, MO: November 07-09, 2025

Mileage:

- Mr. John D. Aiken \$126.00
- Mr. Joe Coy \$126.00
- Mr. Ron Daniels \$126.00
- · Mr. Brian Dorris \$126.00
- · Mr. Larry Manning \$126.00
- · Mr. Henry Meinert \$126.00
- Mr. Tony Wielt \$126.00

EFFECTIVE DATE: November 18, 2025

Summary of Operating Funds (Education, Operations & Maintenance, Auxiliary) For the Four Months Ending October 31, 2025

	BUDGET	ACTUAL	ACTUAL REMAINING			% USED
		OCTOBER	ACTUAL		BUDGET	
REVENUES						
ED, OP & MAINT, & AUX FUNDS						
LOCAL GOVERNMENT	\$ (5,093,131.00)	\$ (304,871.33)	\$ (1,481,403.74)	\$	(3,611,727.26)	29.09%
STATE GOVERNMENT	\$ (8,331,737.00)	\$ (1,222,397.70)	\$ (2,419,868.40)	\$	(5,911,868.60)	29.04%
FEDERAL GOVERNMENT	\$ (22,000.00)	\$ (2,056.31)	\$ (5,310.65)	\$	(16,689.35)	24.14%
TUITION & FEES	\$ (7,294,370.00)	\$ (1,099,037.75)	\$ (5,648,943.45)	\$	(1,645,426.55)	77.44%
SALES & SERVICE	\$ (970,054.00)	\$ (54,354.07)	\$ (399,779.28)	\$	(570,274.72)	41.21%
FACILITIES REVENUE	\$ (655,900.00)	\$ (48,521.64)	\$ (164,527.86)	\$	(491,372.14)	25.08%
INVESTMENTS	\$ (401,500.00)	\$ -	\$ (461,514.86)	\$	60,014.86	114.95%
NON GOVERNMENT	\$ -	\$ -	\$ -	\$	-	0.00%
OTHER	\$ (570,044.00)	\$ (13,302.59)	\$ (118,576.81)	\$	(451,467.19)	20.80%
TOTAL REVENUES	\$ (23,338,736.00)	\$ (2,744,541.39)	\$ (10,699,925.05)	\$	(12,638,810.95)	45.85%
EXPENSES						
ED, OP & MAINT, & AUX FUNDS						
SALARIES	\$ 12,256,091.00	\$ 988,367.10	\$ 3,142,241.73	\$	9,113,849.27	25.64%
EMPLOYEE BENEFITS	\$ 2,952,542.00	\$ 152,748.49	\$ 629,986.24	\$	2,322,555.76	21.34%
CONTRACTUAL SERVICES	\$ 1,646,500.00	\$ 204,577.23	\$ 651,588.36	\$	994,911.64	39.57%
MATERIALS/SUPPLIES	\$ 2,232,000.00	\$ 143,653.88	\$ 926,011.14	\$	1,305,988.86	41.49%
CONF/MEETING/TRAVEL	\$ 461,450.00	\$ 48,158.28	\$ 112,830.01	\$	348,619.99	24.45%
FIXED CHARGES	\$ 183,150.00	\$ 9,363.37	\$ 89,217.20	\$	93,932.80	48.71%
UTILITIES	\$ 946,700.00	\$ 83,164.54	\$ 275,927.30	\$	670,772.70	29.15%
CAPITAL OUTLAY	\$ 432,000.00	\$ 55,406.88	\$ 132,361.65	\$	299,638.35	30.64%
OTHER EXPENSES	\$ 2,212,000.00	\$ 163,364.49	\$ 1,383,393.17	\$	828,606.83	62.54%
TOTAL EXPENSES	\$ 23,322,433.00	\$ 1,848,804.26	\$ 7,343,556.80	\$	15,978,876.20	31.49%
TRANSFERS						
OP TRANSFER TO OTHER FUNDS	\$ 1,415,639.00	\$ -	\$ -	\$	1,415,639.00	
OP TRANSFER FROM OTHER FUNDS	\$ (1,715,639.00)	\$ -	\$ -	\$	(1,715,639.00)	
TOTAL TRANSFERS	\$ (300,000.00)	\$ <u> </u>	\$ <u> </u>	\$	(300,000.00)	
GRAND TOTAL	\$ (316,303.00)	\$ (895,737.13)	\$ (3,356,368.25)	\$	3,040,065.25	

Summary of Non-Operating Funds (Op/Maint Rest, Bond & Int, Restricted, Trust & Agency, Audit, Tort)
For the Four Months Ending October 31, 2025

	ACTUAL	ACTUAL
	OCTOBER	YEAR-TO-DATE
REVENUES		
RESTRICTED FUNDS		
LOCAL GOVERNMENT	\$ (219,677.64)	\$ (1,379,632.05)
STATE GOVERNMENT	\$ (52,978.88)	\$ (400,745.54)
FEDERAL GOVERNMENT	\$ (920,699.09)	\$ (2,851,286.57)
TUITION & FEES	\$ -	\$ -
SALES & SERVICE	\$ (558.60)	\$ (50,785.45)
FACILITIES REVENUE	\$ -	\$ -
INVESTMENTS	\$ -	\$ (214,267.29)
NON GOVERNMENT	\$ (15,700.00)	\$ (101,880.69)
OTHER	\$ (38,216.22)	\$ (99,751.89)
TOTAL REVENUES	\$ (1,247,830.43)	\$ (5,098,349.48)
EXPENSES		
RESTRICTED FUNDS		
SALARIES	\$ 222,357.39	\$ 726,103.39
EMPLOYEE BENEFITS	\$ 64,754.81	\$ 240,267.04
CONTRACTUAL SERVICES	\$ 56,221.33	\$ 206,634.60
MATERIALS/SUPPLIES	\$ 74,620.10	\$ 144,919.98
CONF/MEETING/TRAVEL	\$ 17,295.03	\$ 85,935.61
FIXED CHARGES	\$ 50,231.87	\$ 227,789.09
UTILITIES	\$ 1,695.14	\$ 4,808.13
CAPITAL OUTLAY	\$ 588,126.87	\$ 3,133,939.09
OTHER EXPENSES	\$ 669,564.03	\$ 2,824,325.62
TOTAL EXPENSES	\$ 1,744,866.57	\$ 7,594,722.55
TRANSFERS		
OP TRANSFER TO OTHER FUNDS	\$ -	\$ -
OP TRANSFER FROM OTHER FUNDS	\$ -	\$ <u>-</u>
TOTAL TRANSFERS	\$ <u> </u>	\$ -
GRAND TOTAL	\$ 497,036.14	\$ 2,496,373.07

STATEMENT OF CASH POSITION - REND LAKE COLLEGE

		October 2025	September 2025			August 2025		July 2025		June 2025	May 2025		
Operating Account	\$	40,442,796.13	\$	41,952,620.23	\$	39,484,608.79	\$	41,662,245.51	\$	43,628,885.59	\$	44,639,418.12	
Medical Insurance													
Reserve	\$	-	\$	-	\$	-	\$	-	\$	-	\$	56,170.39	
Working Cash	\$	156,646.08	\$	126,176.11	\$	6,191,741.70	\$	6,168,127.90	\$	6,319,533.73	\$	6,296,203.22	
*Working Cash CD's	\$	9,300,000.00	\$	9,300,000.00	\$	3,200,000.00	\$	3,200,000.00	\$	3,200,000.00	\$	3,200,000.00	
2023B Bond Account	\$	1,781,382.50	\$	1,774,967.17	\$	1,768,411.31	\$	1,761,669.82	\$	1,806,040.12	\$	1,799,371.48	
Investments**													
Liquid Fund	\$	314,984.57	\$	313,908.38	\$	788,414.62	\$	14.88	\$	4,378.19	\$	3,313.13	
MAX Fund	\$	30,412.50	\$	30,308.26	\$	30,205.40	\$	30,097.66	\$	24,610.64	\$	24,525.26	
Cert of Deposit	\$	2,536,150.00	\$	2,536,150.00	\$	2,536,150.00	\$	2,769,250.00	\$	2,769,250.00	\$	2,769,250.00	
Cert of Deposit (DTC)	\$	1,468,349.88	\$	1,468,349.88	\$	976,993.41	\$	1,469,142.18	\$	1,469,142.18	\$	1,469,142.18	
Savings Deposit	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Securities	\$	-	\$	-	\$	-	\$	-	\$	-	\$		
TOTAL	\$	56,030,721.66	\$	57,502,480.03	\$	54,976,525.23	\$	57,060,547.95	\$	59,221,840.45	\$	60,257,393.78	
	ı	April		March		February		January		December		November	
		April 2025		March 2025		February 2025		January 2025		December 2024		November 2024	
Operating Account	\$	•	\$		\$	•	\$	2025	\$		\$		
	\$	2025	\$	2025	\$	2025	\$	2025	\$	2024	\$	2024	
Operating Account Medical Insurance Reserve	\$	2025	,	2025 43,545,531.87	\$	2025		2025	\$	2024	\$	2024	
Medical Insurance Reserve	·	2025 43,860,601.05	,	2025 43,545,531.87		2025 44,350,813.13		2025 45,488,470.72	·	2024 44,664,751.39		2024 44,619,581.90	
Medical Insurance	\$	2025 43,860,601.05 55,958.11	\$	2025 43,545,531.87 55,751.70	\$	2025 44,350,813.13 55,539.22	\$	2025 45,488,470.72 55,347.96	\$	2024 44,664,751.39 55,136.60	\$	2024 44,619,581.90 54,911.87	
Medical Insurance Reserve Working Cash	\$	2025 43,860,601.05 55,958.11 6,272,189.13	\$	2025 43,545,531.87 55,751.70 6,249,035.24	\$	2025 44,350,813.13 55,539.22 6,225,199.32	\$	2025 45,488,470.72 55,347.96 6,203,748.31	\$	2024 44,664,751.39 55,136.60 6,180,041.24	\$	2024 44,619,581.90 54,911.87 623,927.90	
Medical Insurance Reserve Working Cash *Working Cash CD	\$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00	\$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00	\$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00	\$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00	\$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00	\$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61	
Medical Insurance Reserve Working Cash *Working Cash CD	\$ \$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00	\$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00	\$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00	\$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00	\$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00	\$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61	
Medical Insurance Reserve Working Cash *Working Cash CD 2023B Bond Account Investments**	\$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00 3,745,046.98	\$ \$ \$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00 3,728,835.00	\$ \$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00 3,714,612.10	\$ \$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00 3,701,812.24	\$ \$ \$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00 4,125,350.72	\$ \$ \$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61 4,158,760.43	
Medical Insurance Reserve Working Cash *Working Cash CD 2023B Bond Account Investments** Liquid Fund	\$ \$ \$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00 3,745,046.98 2,285.29	\$ \$ \$ \$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00 3,728,835.00 1,227.58	\$ \$ \$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00 3,714,612.10 588,492.99	\$ \$ \$ \$ \$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00 3,701,812.24 6.37	\$ \$ \$ \$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00 4,125,350.72 2,081.65	\$ \$ \$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61 4,158,760.43	
Medical Insurance Reserve Working Cash *Working Cash CD 2023B Bond Account Investments** Liquid Fund MAX Fund	\$ \$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00 3,745,046.98 2,285.29 24,437.57	\$ \$ \$ \$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00 3,728,835.00 1,227.58 34,352.77	\$ \$ \$ \$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00 3,714,612.10 588,492.99 168,372.50	\$ \$ \$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00 3,701,812.24 6.37 126,523.90	\$ \$ \$ \$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00 4,125,350.72 2,081.65 122,933.70	\$ \$ \$ \$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61 4,158,760.43 1,057.84 122,464.89	
Medical Insurance Reserve Working Cash *Working Cash CD 2023B Bond Account Investments** Liquid Fund MAX Fund Cert of Deposit	\$ \$ \$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00 3,745,046.98 2,285.29 24,437.57 2,769,250.00	\$ \$ \$ \$ \$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00 3,728,835.00 1,227.58 34,352.77 2,769,250.00	\$ \$ \$ \$ \$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00 3,714,612.10 588,492.99 168,372.50 2,769,250.00	\$ \$ \$ \$ \$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00 3,701,812.24 6.37 126,523.90 3,051,350.00	\$ \$ \$ \$ \$ \$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00 4,125,350.72 2,081.65 122,933.70 3,051,350.00	\$ \$ \$ \$ \$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61 4,158,760.43 1,057.84 122,464.89 3,051,350.00	
Medical Insurance Reserve Working Cash *Working Cash CD 2023B Bond Account Investments** Liquid Fund MAX Fund Cert of Deposit Cert of Deposit (DTC)	\$ \$ \$ \$ \$ \$	2025 43,860,601.05 55,958.11 6,272,189.13 3,200,000.00 3,745,046.98 2,285.29 24,437.57 2,769,250.00	\$ \$ \$ \$ \$ \$ \$	2025 43,545,531.87 55,751.70 6,249,035.24 3,200,000.00 3,728,835.00 1,227.58 34,352.77 2,769,250.00	\$ \$ \$ \$ \$ \$ \$	2025 44,350,813.13 55,539.22 6,225,199.32 3,200,000.00 3,714,612.10 588,492.99 168,372.50 2,769,250.00	\$ \$ \$ \$ \$ \$ \$	2025 45,488,470.72 55,347.96 6,203,748.31 3,200,000.00 3,701,812.24 6.37 126,523.90 3,051,350.00	\$ \$ \$ \$ \$ \$ \$	2024 44,664,751.39 55,136.60 6,180,041.24 3,200,000.00 4,125,350.72 2,081.65 122,933.70 3,051,350.00	\$ \$ \$ \$ \$ \$ \$	2024 44,619,581.90 54,911.87 623,927.90 8,731,423.61 4,158,760.43 1,057.84 122,464.89 3,051,350.00	

^{*}Funds invested as follows:

TOTAL

\$500,000.00 - 12 month CD at a rate of 4.5% - Maturity date of 9/17/2026 \$6,100,000.00 - 12 month CD at a rate of 4.5% - Maturity date of 9/3/2026 \$2,200,000.00 - 12 month CD at a rate of 4.5% - Maturity date of 9/17/2026 \$500,000.00 - 12 month CD at a rate of 4.5% - Maturity date of 9/17/2026

\$ 61,398,910.31 \$ 61,053,126.34 \$ 61,808,753.36 \$ 62,810,974.43 \$ 62,385,360.23 \$ 62,347,193.37

^{**}The College currently has cash and marketable securities which are invested with the Illinois School District Liquid Asset Fund. These funds are unrestricted funds which can be used for general operating expenses following a directive from the Board of Trustees. These funds are the result of the issuance of Alternate Revenue Source Bonds Series 2010. Investments in the MAX Fund are in a AAA-rated uncollateralized money market account. The underlying investments are authorized under state law. DTC certificates of deposit pay interest in the form of coupon payments, similar to securities.